

Energy and non-energy impacts of a DSM program

Program éco21, Geneva, Switzerland

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industriels de Genève

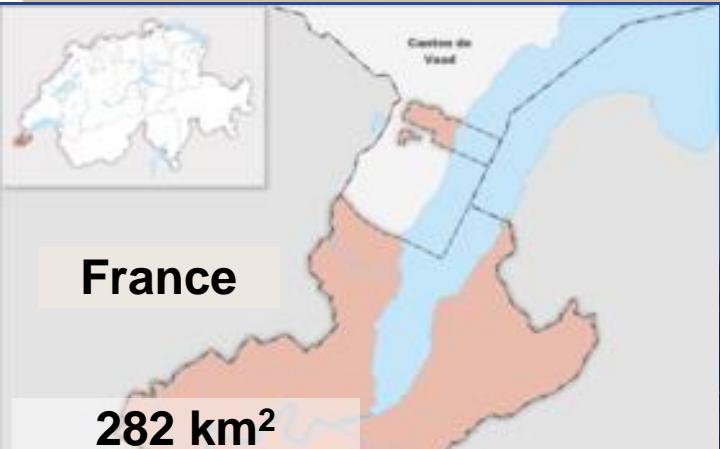
9th September 2014

Gilles Garazi

Head of Program éco21



Geneva





Services industriels de Genève

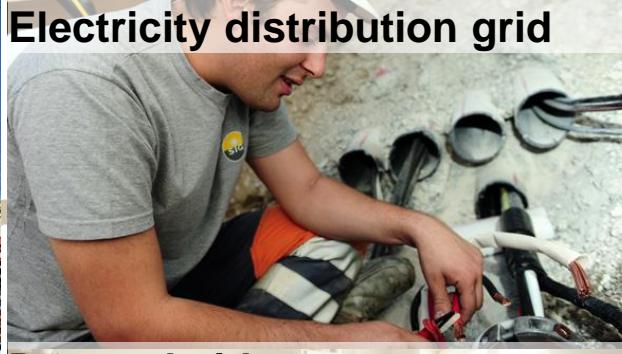
Solar PV power plants



Dams, hydraulic power plants

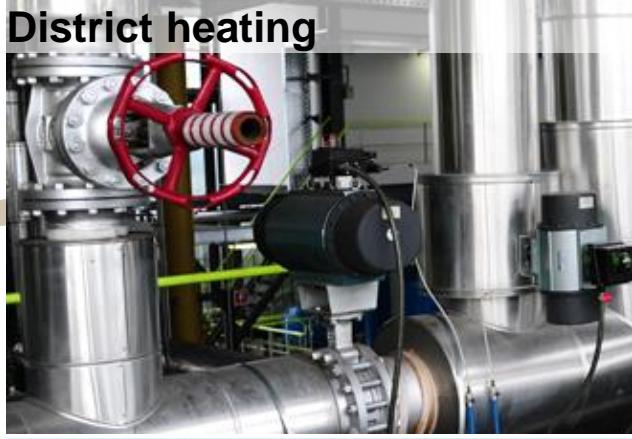


Windturbines



Electricity distribution grid

Demand-side management



District heating

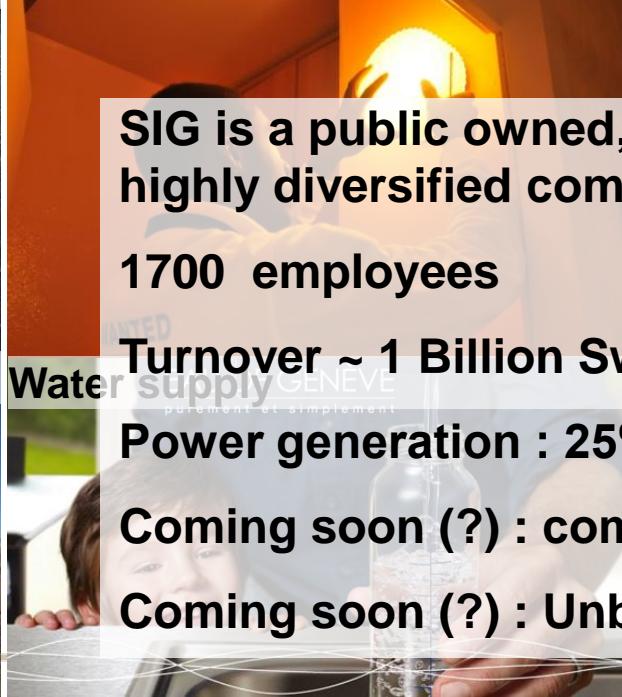
Gas distribution grid



Waste water treatment plants



Waste incineration plant



**SIG is a public owned, independently managed,
highly diversified company**

1700 employees

Turnover ~ 1 Billion Swiss francs

Power generation : 25% of Geneva's needs

Coming soon (?) : complete market liberalization

Coming soon (?) : Unbundling issue

éco21 - history

- In 2007, éco21 was launched by a political decision
A budget of 17.5 M€ had been given, as an alternative option to meet the regulator's requirement
- In 2009, SIG decided voluntarily to add 26.5 M€ in the program.
This decision followed a redefinition of the company strategy in the direction of energy transition
- Although these orientations were taken at a period when the market showed high energy prices, they have been kept later, when energy prices sank dramatically



Moving the whole system towards energy efficiency

Authorities

Orientations
Norms
Subsidies



Schweizerische Eidgenossenschaft
Confédération suisse
Confederazione Svizzera
Confederaziun svizra



REPUBLIQUE ET CANTON
DE GENEVE

POST TENEBRAS LUX

Professionals and
Suppliers
(engineers, electricity installers,
Insurances, banks, ...)



éco21
DSM program
Smoothing interactions

Customers
Final users



Households

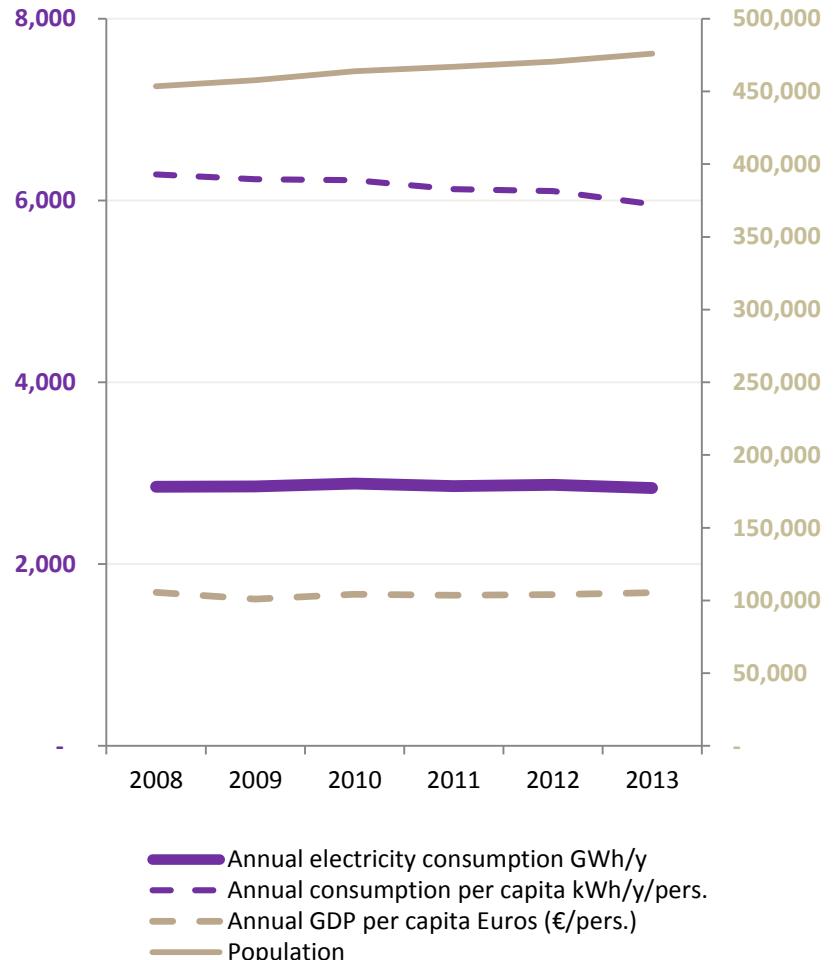
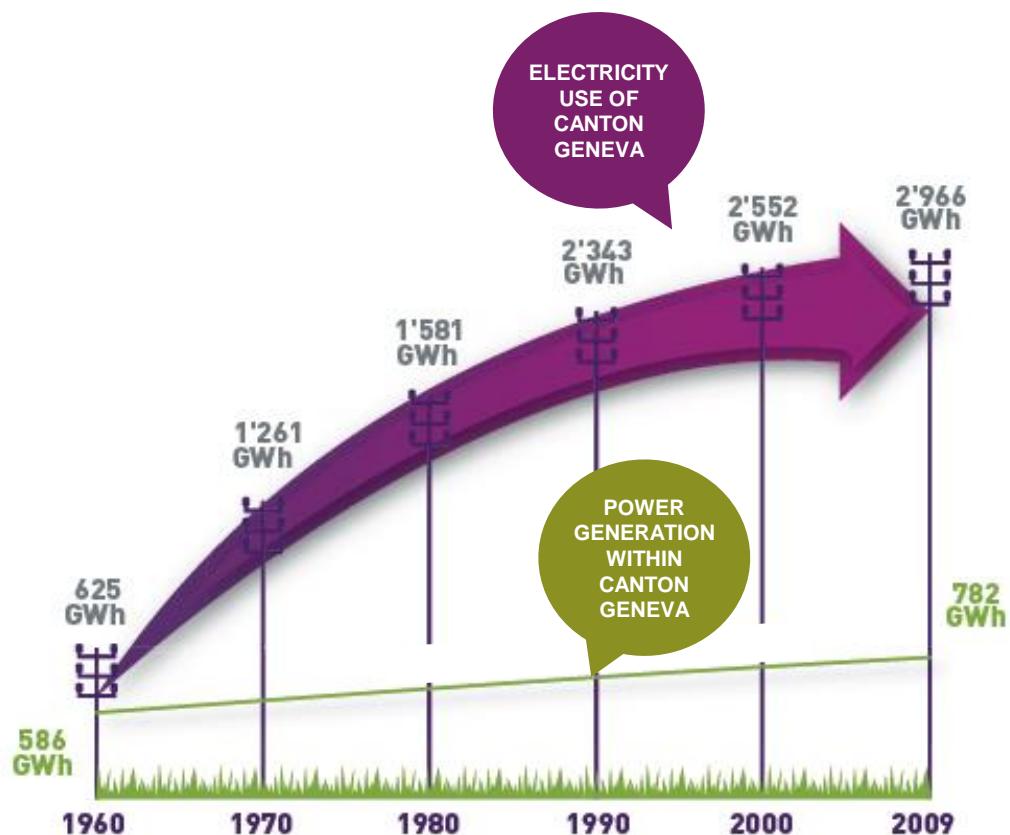


Companies



Municipalities

éco21 – energy results



Overview of our results



At the end of march 2014 (5 years)
77'300'000 kWh per year.



It means :

- = **26'000** people
- = 4 x annual power generation of Seujet's HPP
- = 2,5% of total Canton Geneva's power use
- = **11'000'000 €/year** saved on power bills



Employment	Energy	Money saved	Taxes
Job creation	77.3 GWh/y	11 M€/y	Incomes for State
Other advantages			
GE Swiss EE-leader	Compe-tition	Formation	↓ Energy dependency

Cost per kWh saved

Comparable to market prices !

Between 0,033 and 0,042 €/kWh
depending on :

- Our programs features
- The assumed lifetime of our actions

« Stratégie énergétique 2050 » goals :
-3% cons./hab in 2020 (2000)
-9% cons. /hab in 2035 (2000)

Thanks to **éco21**, Geneva could reach:
-7% in 2020 and
-13% in 2035

Households

Opérations éco-sociales
Direct install low-income areas



Activéco
App and tips



Distributeurs efficaces
Market transition



Small and medium sized companies

Optiwatt
Incentives and support energy saving



1.2 GWhly saved since 2011



Large consumers

Ambition Négawatt
Energy management for large companies



22 GWhly saved since 2011



1.3 GWhly saved since 2013

Eclairage Performant
Direct install in lighting for small and medium companies

Real estate

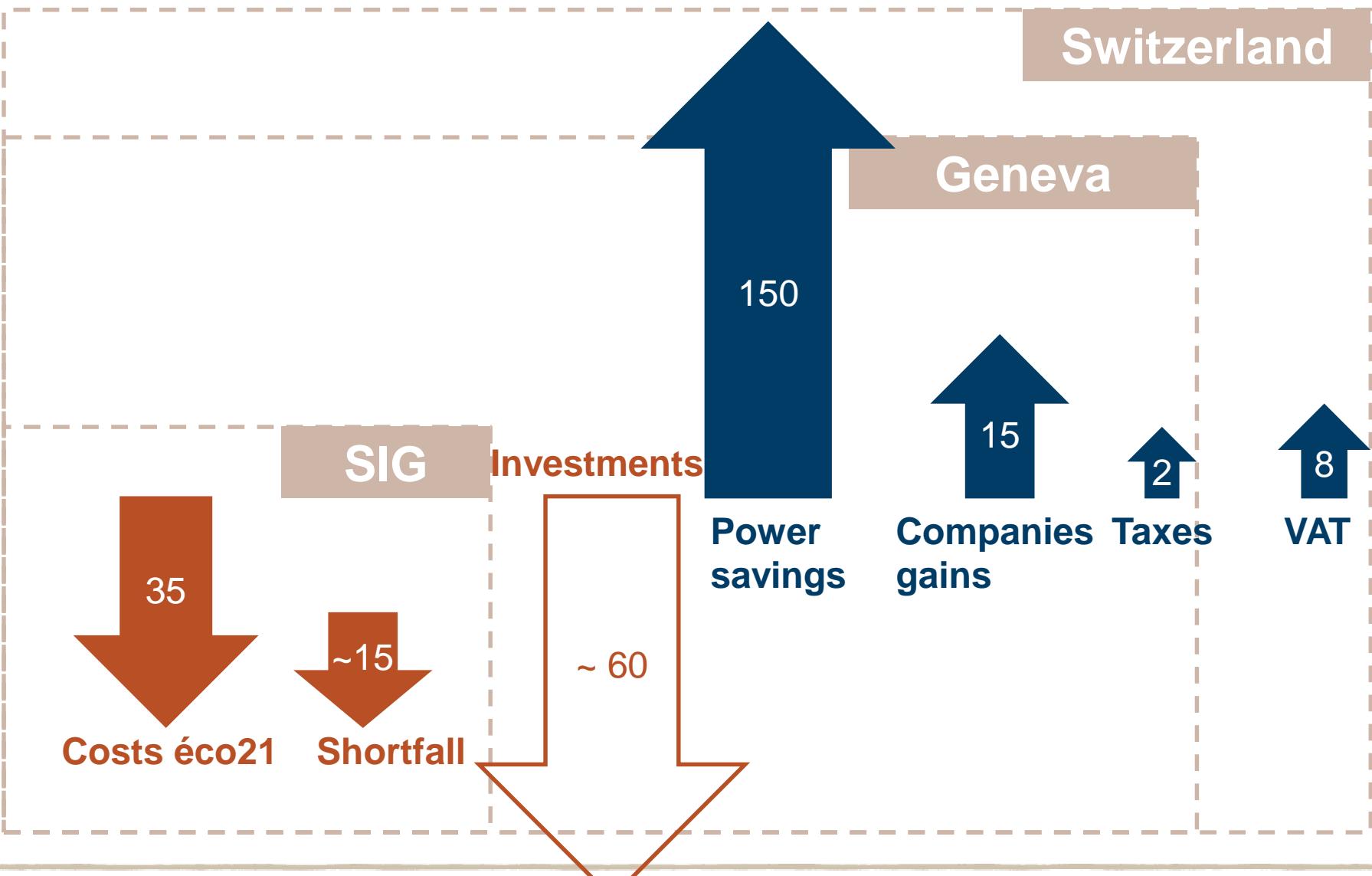
Communs immeubles
Lighting solutions in common parts of buildings



Chaleur renouvelable
Renewable heating solutions

Optimisation
Energy performance contracts in existing boiler





« We sell energy. Why on earth would we encourage our customers to save it ?! »

« A DSM program could help us develop commercial energy services »

« Hi, I was wondering what we could offer this customer to keep him, so I thought about your stuff, you know, éco-something... »

« With us, you will possibly not have the lowest tariff, but you will pay less because you will use less energy »

« We are proud to be the first utility to operate a DSM program in Switzerland... and it works ! »

Conclusions (1/2)

Perception keys into SIG



The attitude towards éco21 largely depends on one's perception of the company :

- Employees who see SIG as an independent company in a liberalized world criticize éco21 : it should not be free, and it should be limited to our customers
- Employees who see SIG as a public utility consider that SIG is implementing the energy strategy of Geneva's authorities and find it logical, as any company has to create value for its shareholders

Those two visions now cohabit in SIG and are linked to our history.

But... the debate is now oriented on “how should we do éco21”. The existence of the program is not questioned anymore. Why ?

- Even the most market-oriented challengers can now see the positive effect of éco21 on customers satisfaction
- Our shareholders are politicians and éco21 creates jobs, allows companies to invest, to increase their turnover, to decrease their energy costs.

Conclusions (2/2)

Evolutions and perspectives for éco21



Evolutions from 2007 :

- Increasing importance of non-financial support : formation, information, tools
- Understanding of non-financial barriers : general barriers as resistance to change for both customers and actors, need for confidence in new technologies or actions
- Understanding of our role : using our notoriety, our image to give confidence to both customers and actors
- Our programs are and will be more structured with more non-financial support
- We are developing networks with both customers, intermediates and professionals actors. Our vision is to create jobs outside of SIG and note within SIG

External issues that will guide our evolutions :

- SIG's main issues : market liberalization, unbundling, SIG economic performances
- Federal laws evolutions : white certificates system or not
- Relationships between SIG and its shareholders : new missions such as EE officially given to SIG or not

A nighttime photograph of the Geneva skyline. In the foreground, the calm waters of Lake Geneva reflect the city lights. A large, illuminated water fountain, known as the Jet d'Eau,喷射出高高的水柱，直冲夜空。背景中，连绵的山丘在黑暗中若隐若现，而城市建筑则被五彩斑斓的灯光点缀。

THANK YOU !

www.eco21.ch

Impact du programme éco21

Comparaison de l'évolution de la consommation électrique en Suisse et à Genève de 2005 à 2013

