

ENERGY

The bottom line and energy efficiency: how non-energy impacts improve the bottom line and create targeted messages addressing industry specific pain points

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Introduction

NEIs = Increase implementation, outreach, and sales.

- Positive NEIs - Increasing the value proposition of participating in efficiency programs.
- Industry-level selling points that appeal to specific customer needs.

Agenda

- What are NEIs?
- Why do customers care about NEIs
- Overview of approach
- Results
- Conclusions

What are NEIs?

What are Non-Energy Impacts (NEIs)?

- *NEIs* include positive or negative effects attributable to energy efficiency programs apart from energy savings.
- *Participant Impacts* are NEIs that directly benefit a program partner, stakeholder, trade ally, participant, or the participant's household.
- Examples, C&I:

Lower internal maintenance



Less external maintenance



Reduced waste disposal costs



Fewer parts and supplies



Why do you customers care about NEIs

Improve the Bottom Line for Businesses

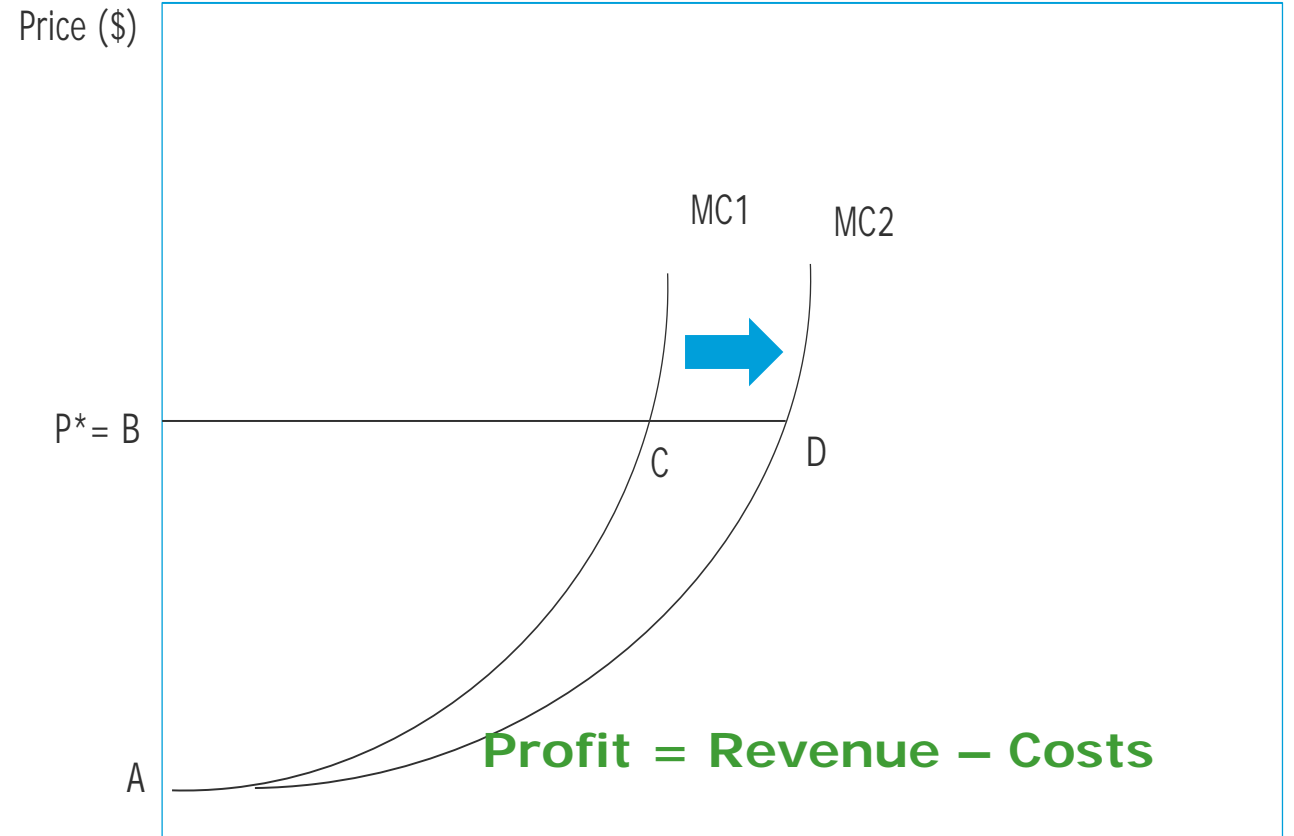
Profit = Revenue – Costs



C&I NEIs: Cost reductions illustrated



Increased producer surplus from energy efficiency measures



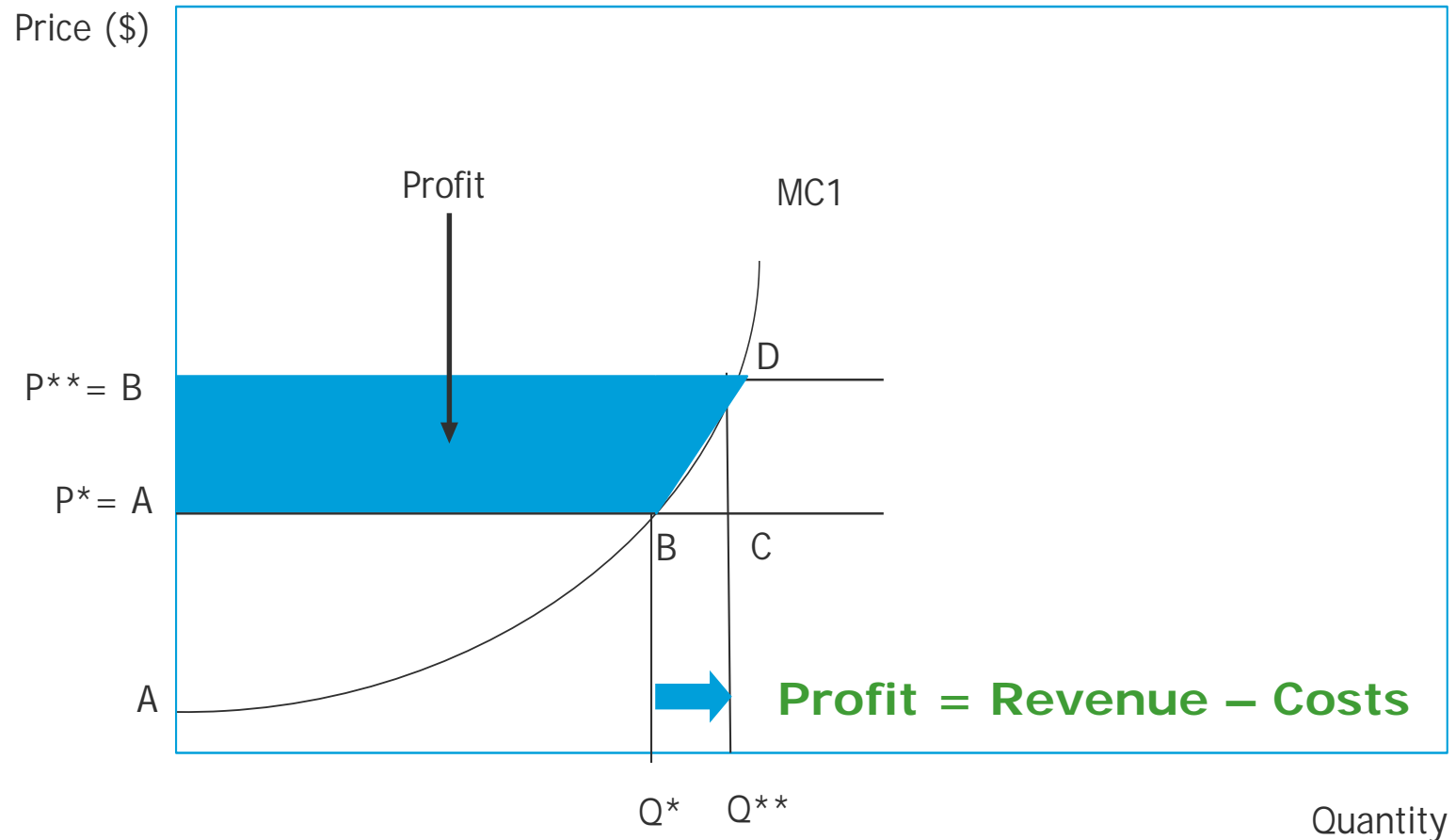
- Absent a price change (no sale or rent negotiation) the improved quality will result in increased profit (producer surplus)

Quantity

C&I NEIs: Revenue increase illustrated



Increased producer surplus from energy efficiency measures (Price or quantity increase)



Methodology

Multi-faceted approach

	Life-Cycle Cost Estimation	In-Depth Interviews	Lit Review
NEI Estimate Categories	O&M costs: <ul style="list-style-type: none">• Annual maintenance• Periodic repair• Equipment replacement	Non-O&M \$ changes: <ul style="list-style-type: none">• Revenues (rent, sales)• Production/ loss prevention• Disposal• Fees• Health/Safety	<ul style="list-style-type: none">• Health• Worker productivity• Comfort



Marketing materials for program outreach

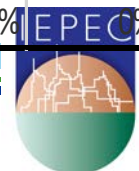
NEI results

- Incidence of NEIs by NEI type and industry from customer interviews
- O&M cost savings by industry from life-cycle cost analysis
- Marketing cut sheets by industry
 - Retail
 - Hospitals
 - Manufacturing

Incidence of NEIs:

Percent of survey responses reporting NEI by end use and NEI type

Industry segment Measure Category		Reported increase in impact = benefit					Reported decrease in impact = benefit					
		Sales Increased	Other Revenue Increase	Prodctivity Increase	Comfort Increase	Safety Increase	Material costs Decrease	Downtime Decrease	Labor Costs Decrease	License Costs Decrease	Other Increase	Other Decrease
Retail	Custom	100%	0%	0%	100%	0%	0%	0%	0%	0%	0%	0%
	Compressed Air	0%	0%	100%	67%	0%	33%	100%	0%	0%	0%	0%
	Lighting Pre/Post	0%	0%	33%	67%	67%	67%	0%	33%	0%	33%	0%
Manufacturing	Custom	0%	0%	100%	0%	0%	0%	100%	100%	0%	0%	0%
	Compressed Air	33%	0%	67%	33%	67%	0%	100%	0%	0%	33%	0%
	Variable Frequency Drive	0%	0%	100%	0%	0%	0%	100%	100%	0%	0%	0%
	HVAC	0%	0%	0%	100%	0%	0%	0%	50%	0%	0%	0%
	Lighting Pre/Post	0%	0%	0%	33%	17%	0%	83%	0%	0%	0%	17%
	Variable Frequency Drive	0%	0%	67%	67%	0%	0%	0%	0%	0%	0%	0%
Grocery	Lighting Pre/Post	0%	0%	0%	93%	93%	0%	0%	0%	0%	0%	60%
Hospital	HVAC	0%	0%	60%	80%	80%	0%	0%	20%	0%	0%	0%
	Variable Frequency Drive	0%	0%	67%	100%	67%	0%	67%	100%	67%	0%	0%
Office	Custom	0%	0%	67%	67%	0%	0%	0%	0%	0%	0%	0%
	HVAC	0%	50%	0%	50%	0%	0%	50%	0%	0%	0%	0%
	Lighting Pre/Post	0%	18%	36%	36%	82%	18%	27%	18%	0%	0%	0%
	Variable Frequency Drive	0%	0%	100%	100%	0%	0%	0%	0%	0%	0%	0%



Estimated payback from life-cycle cost analysis :

Measure cost / sum (annual incentive, energy savings, and O&M cost savings)

DNV Sector	DNV Industry	NEI \$/kWh savings	Average kwh savings	Count of projectn umber	Average Incentives	Average energy cost savings	Average NEI \$ / yr	Average of measure cost	Average payback period (years)
Commercial									
	Construction	\$ 0.0202	52,229	222	\$4,354	\$6,268	\$665	\$ 14,542	1.90
	Hospitality	\$ 0.0152	13,945	199	\$890	\$1,673	\$187	\$ 11,017	1.74
	Hospitals	\$ 0.0205	31,323	380	\$1,821	\$3,759	\$548	\$ 10,826	1.61
	Other Service	\$ 0.0225	8,985	400	\$673	\$1,078	\$204	\$ 7,833	1.45
	Professional Services	\$ 0.0202	18,809	491	\$2,012	\$2,257	\$299	\$ 10,901	2.47
	Public Assembly	\$ 0.0188	25,745	82	\$1,877	\$3,089	\$443	\$ 10,652	1.89
	Retail	\$ 0.0175	14,701	2105	\$1,148	\$1,764	\$213	\$ 9,330	2.35
	Transportation	\$ 0.0112	36,975	60	\$3,688	\$4,437	\$271	\$ 20,229	2.10
	Utilities	\$ 0.0194	9,208	130	\$597	\$1,105	\$172	\$ 7,790	1.79
	Warehousing	\$ 0.0209	128,026	13	\$17,524	\$15,363	\$2,233	\$ 44,270	1.65
	Wholesale Trade	\$ 0.0205	25,451	283	\$2,017	\$3,054	\$433	\$ 9,670	1.86
Overall Commercial		\$ 0.0188	19,345	4365	\$1,549	\$2,321	\$297	\$ 10,097	2.07
Manufacturing and Industrial									
	Agriculture and Forestry	\$ 0.0217	49,797	26	\$3,415	\$5,976	\$1,129	\$ 6,507	0.81
	Discrete	\$ 0.0156	101,324	301	\$7,211	\$12,118	\$918	\$ 31,409	1.67
	Process	\$ 0.0173	79,528	479	\$4,465	\$9,543	\$1,023	\$ 22,396	1.47
Overall Manufacturing and Industrial		\$ 0.0168	86,690	806	\$5,457	\$10,390	\$987	\$ 25,249	1.54
Public sector									
	Education	\$ 0.0202	22,745	849	\$2,004	\$2,729	\$338	\$ 11,705	2.61
	Government	\$ 0.0210	37,311	389	\$1,938	\$4,477	\$304	\$ 10,122	3.16
Overall Public sector		\$ 0.0204	27,322	1238	\$1,983	\$3,279	\$327	\$ 11,208	2.82
Overall		\$ 0.0189	29,346	6409	\$2,124	\$3,521	\$390	\$ 12,217	2.02

Marketing cut-sheet: Retail

Energy Efficiency in Retail Stores



HVAC

Comfort/Sales

Greater comfort creates improved working conditions, and improves customer experience. Increased comfort translates into longer in-store time for customers which will lead to increased sales.



Lighting

O&M Costs savings

The longer life of LEDs provides for lower operations and maintenance costs as bulbs needs replaced less often. This is a benefit in exterior lighting and high-bay applications.

Comfort

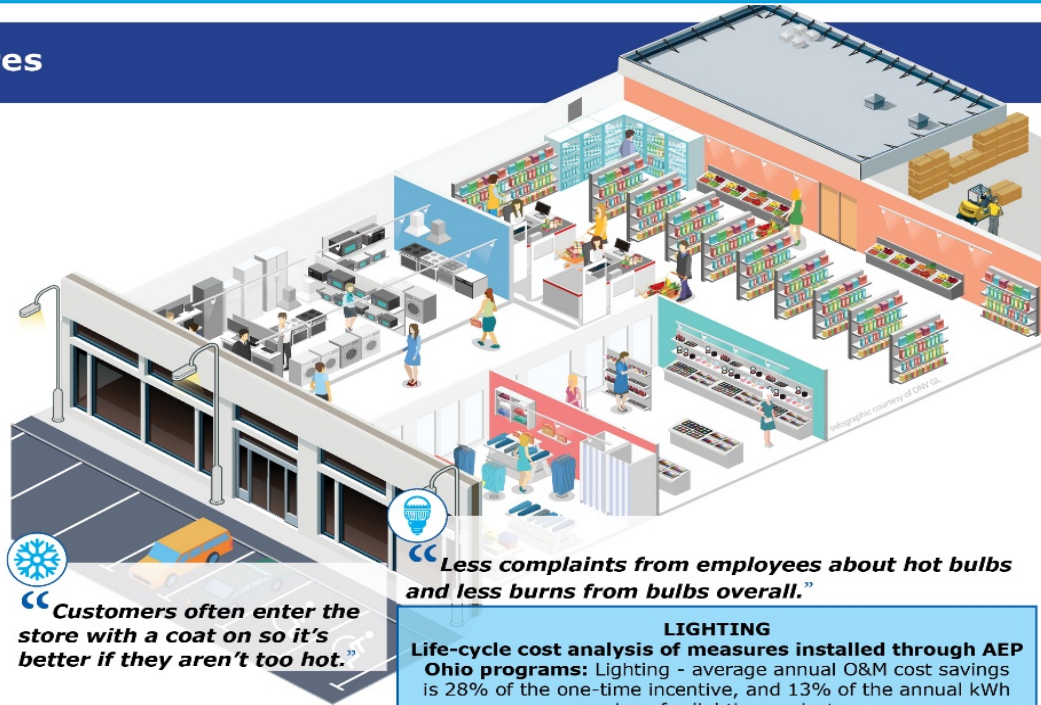
LEDs run cooler than fluorescents.

Health & Safety

Increased luminescence decreases error rates for medical staff.

Sales

The color of LEDs can be adjusted to impact the mood of customers and visual display of products. Improving showroom aesthetics results in more pleasant shopping experience increasing "in-store" time translating into sales.



“Customers often enter the store with a coat on so it’s better if they aren’t too hot.”



“Less complaints from employees about hot bulbs and less burns from bulbs overall.”

LIGHTING

Life-cycle cost analysis of measures installed through AEP Ohio programs: Lighting - average annual O&M cost savings is 28% of the one-time incentive, and 13% of the annual kWh savings for lighting projects.

Literature review found Target invested in LEDs due to Life-cycle cost savings: Target installed roughly 130,000 troffers in 107 Target sites nationwide: 1.6 year payback - Payback based on total cost of ownership.

Operations and Maintenance Cost Savings

Measure Category	Average of annual savings (kWh)	Average incentive amount	Value of annual energy savings	Average annual NEI	Payback Years: Savings, incentive plus NEI
Custom	\$191,779	\$15,342	\$23,013	\$2,050	9.20
Lighting	\$12,586	\$962	\$1,510	\$273	3.29
VSD	\$4,388	\$765	\$527	\$31	26.91
Total	\$13,194	\$1,012	\$1,583	\$278	3.58

Marketing cut-sheet: Hospitals

Energy Efficiency in Hospitals



HVAC

Health & Safety

HVAC system and controls provide stable temperature, pressure and humidity to meet CDC and local guidelines on air quality to limit growth of pathogens and provide optimal health conditions.

Productivity

Studies suggest that medical staff is more productive when air quality meets CDC guidelines. Surgical staff able to perform surgeries more often as operating rooms kept at appropriate temperature and humidity.

Operations and Maintenance Costs

Ability to monitor HVAC system remotely decreases maintenance costs.



Lighting

Health & Safety

Studies also show that LEDs are beneficial to people with Autism Spectrum disorder by eliminating flicker associated with fluorescent lamps that rely on heating of gas. The continuous luminescence of LEDs is more calming, resulting in greater attention.

Productivity

Controlling lighting color to represent the Circadian Rhythms decreases the release of melatonin, the brain's natural chemical to induce restfulness in the afternoon and evening.

Operations and Maintenance Costs

Energy efficient lamps require substantially fewer changes.



“In operating rooms, surgeons are more productive because they are able to control the temperatures and humidity levels better.”



“At least 11 strong studies suggest that bright light is effective in reducing depression among patients with bipolar disorder or seasonal affective disorder.”

HVAC

100% of respondents reported experiencing increased comfort.
50% of respondents report decreased labor costs associated with maintenance of other equipment resulting from better space conditioning.

LIGHTING

Analysis of 345 lighting measures demonstrates energy efficiency lighting reduces payback period of lighting projects under 2 years.
When elderly patients with dementia were exposed to 2,500 lux for 2 hours in the morning for two 10-day periods, their agitation reduced.

Operations and Maintenance Cost Savings

Measure Category	Average of annual savings (kWh)	Average incentive amount	Value of annual energy savings	Average annual NEI	Payback Years: Savings, incentive plus NEI
Custom	510,786	\$40,862.85	\$61,294.27	\$4,313.65	3.13
Lighting	25,755	\$1,272.52	\$3,090.60	\$549.23	1.67
VSD	22,879	\$2,335.00	\$2,745.45	\$203.32	4.56
Total	30,900	\$1,756.14	\$3,708.05	\$573.29	2.01



Marketing cut-sheet: Manufacturing

Energy Efficiency in Manufacturing Facilities



HVAC

Comfort

Maintaining temperature, humidity, and air quality is a key challenge in manufacturing facilities due to steam, heat, and toxic fumes. Energy efficient equipment often runs quieter controlling excess noise.

Decreased Downtime

Greater comfort results in improved working conditions, decreasing downtime in facilities and increasing worker and equipment productivity.



Lighting

Comfort

Conventional fluorescent tubes could not provide greater blue (morning light), but recent studies show that LEDs can mimic natural (morning) light resulting in increased attention, performance, and mood.

Decreased Downtime

Greater comfort results in improved working conditions, decreasing downtime and better worker and equipment productivity and safety.



Process equipment (Compressed air, VFD, VSD)

Comfort

Efficient compressed air and VFD/VSDs run quieter and often cooler than standard efficient equipment improving worker comfort and safety.

Decreased Downtime

The Electric Power Research Institute reports that the cost of a power quality disturbance (i.e. shut down) for a chemical plant ranges from \$7,000 - \$160,000.



“Humidity can cause accelerated corrosion in electrical devices.”



“We went from an average of 16 hrs of downtime/year to 0.”



“The new equipment has decreased downtime, saving money.”

HVAC
100% of respondents reported experiencing increased comfort.
50% of respondents report decreased labor costs associated with maintenance of other equipment resulting from better space conditioning.

LIGHTING
33% of measures result in increased comfort.
83% of measures result in decreased downtime.
17% of measures result in increased safety.

PROCESS EQUIPMENT
33% compressed air and 66% VFD/VSD measures reported to result in increased comfort.
66% compressed air measures reported to result in increased worker safety.

Operations and Maintenance Cost Savings

Measure Category	Average of annual savings (kWh)	Average incentive amount	Value of annual energy savings	Average annual NEI	Payback Years: Savings, incentive plus NEI
Custom	\$753,440	\$46,113	\$88,640	\$5,465	2.12
Lighting	\$39,649	\$2,336	\$4,758	\$810	0.87
VSD	\$56,399	\$3,799	\$6,768	\$362	1.68
Total	90,262	\$5,532.52	\$10,816.51	\$1,100.07	1.61

Conclusions

Lighting, VFD/VSD, custom, and “other” (agriculture and compressed air) result in substantial O&M cost savings.

NEIs resulting from productivity or sales increases result from HVAC, VSD, compressed air, and lighting measures.

Use the industry specific key findings address customer pain points

Thank You

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